



Feihe International Inc. Canadian Project Kingston, Ontario



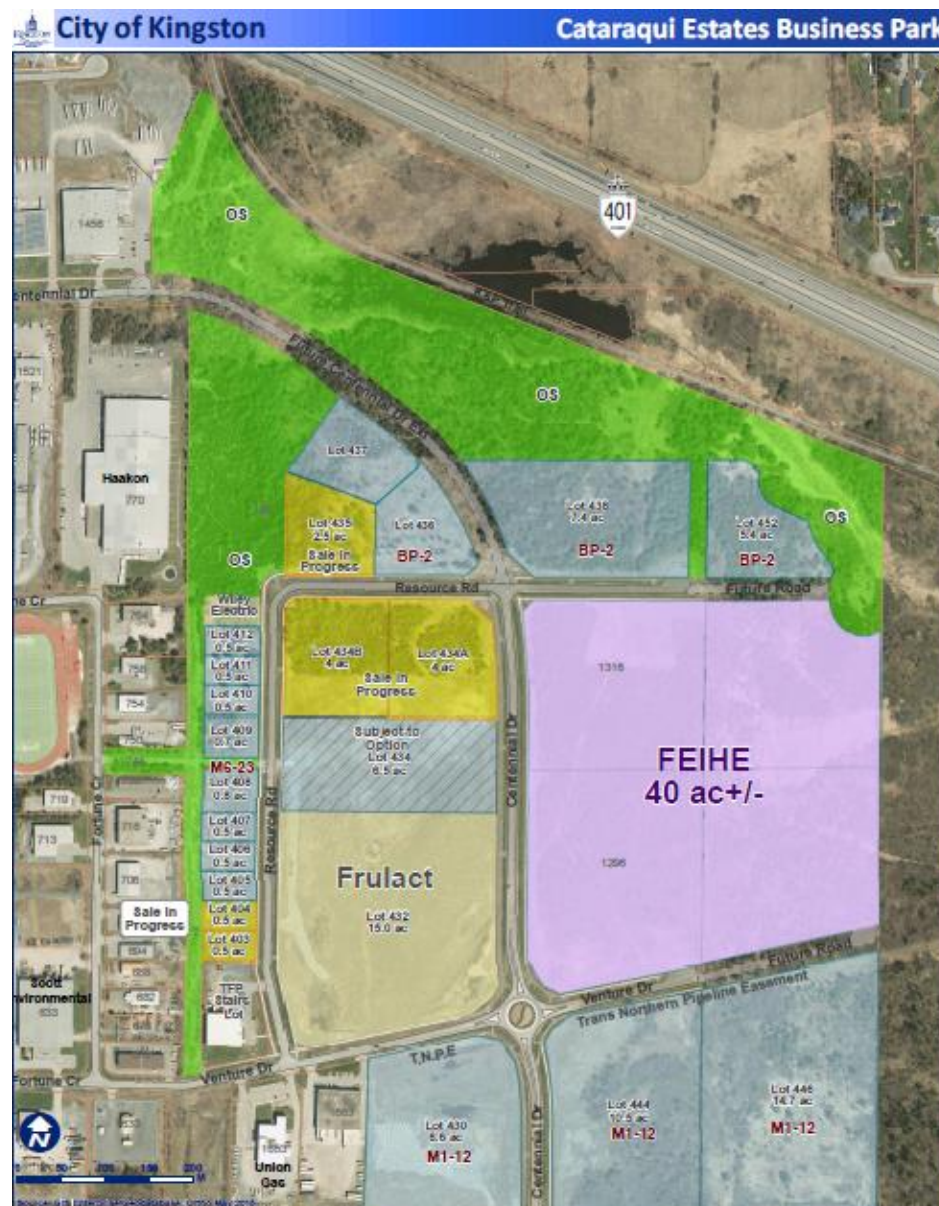
Project Highlights

- \$225 million investment
- 320,000 square foot facility
- World class intelligent manufacturing facility
- Canada's first & only wet infant formula facility
- North America's first & only goat milk infant formula facility
- One of the largest Foreign Direct Investment Projects in Canada for job creation
- 200 to 250 new full-time direct jobs
- 1,200 to 1,500 indirect jobs
- Facility design includes 2 separate productions lines: 1 for cow dairy and 1 for goat dairy
- Multi-phase project
 - Phase I: Infant formula production with cow dairy
 - Phase II: Infant formula production with goat dairy
 - Phase III: Addition of nutra-ceutical products and/or distribution



Why Kingston


- Canadian Dairy Industry: superior quality, supply & knowledge
- Location: proximity to milk supply, 4 border crossings and highway 401
- Infrastructure: water & wastewater, serviced industrial land & road upgrades
- Team Kingston: Economic Development, City of Kingston, Utilities Kingston, Queen's University, St. Lawrence College & Chinese Canadian Association of Kingston & District
- Sense of Community: project management team feels welcomed by the community



The First 100 Days

- **December 1, 2016: Feihe International Inc. announces the selection of Kingston Ontario as the site for their Canadian Infant Formula Manufacturing Facility**
- **Feihe incorporates a new company in Canada: Canada Royal Milk**
- **Canadian Food Inspection Agency (CFIA) approves product for export**





The First 100 Days

- Feihe hosts Kingston Delegation in China, January 9-17, 2017
- Visit Head Office
- Tour Gannan Dairy Farm & Manufacturing Facility and Talai Goat Farm



KINGSTON ECONOMIC
Development Corporation

First 100 Days

- Site preparation work completed by the City of Kingston
- Feihe selects General Contractor, Dahlgren Industrial
- Dahlgren Industrial sub-contracts site preparation work to Mallot Creek Group Inc.
- Construction expected to begin in July or August 2017
- Queen's University Innovation Park conducting inventory of current research to identify areas for collaboration



First 100 Days

- Mapping supply chain & supply chain opportunities



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